

- 7:00 AM - 5:00 PM** **REGISTRATION AND TICKET SALES** **BALLROOM FOYER**
- 7:30 AM - 8:30 AM** **BREAKFAST WITH UMI DISSERTATIONS PUBLISHING** **SKYLINE CDE**
Presider: Cathleen May, Director, UMI Dissertations Publishing
- 8:30 AM - 9:00 AM** **WELCOME AND INTRODUCTIONS** **BALLROOM A**
Debra W. Stewart, President, Council of Graduate Schools
Richard Wheeler, Chair, Board of Directors, Council of Graduate Schools and Dean of the Graduate College, University of Illinois at Urbana-Champaign
- 9:00 AM - 9:45 AM** **SESSION I: FRESHMAN DEANS' REFLECTIONS** **BALLROOM A**
 The New Deans Institute generally consists of the sages of the graduate deanery speaking to newcomers about how to be as effective as possible in their graduate school roles. This year we are adding to that very successful strategy a new session with a different perspective. Here three deans who are themselves "freshman" deans at their institutions, having finished their first years in the position, will report on their experiences. In the session, we will hear from two deans who are relatively new to graduate school administration and a third dean who, though experienced as a graduate dean, is new to her university. Each speaker will share his or her answer to the question: What have you learned in your first year that every new dean should know?
Speakers: Brian Adler, Dean, Graduate School, Valdosta State University
Suzanne Ortega, Vice Provost and Dean, Graduate School, University of Washington
Theda Skocpol, Dean, Graduate School of Arts and Sciences, Harvard University
- 9:45 AM - 10:30 AM** **SESSION II: GOVERNANCE AND ORGANIZATION** **BALLROOM A**
 This session focuses on how graduate deans can work with current organizational and governance structures within their institutions and provides alternative models for structure and operations of graduate schools. Session leaders include experienced deans from public and private institutions.
Chair: Richard Wheeler, Chair, Board of Directors, Council of Graduate Schools and Dean of the Graduate College, University of Illinois at Urbana-Champaign
Speakers: Deirdre Mageean, Vice Chancellor, East Carolina University
William Russel, Dean, Graduate School, Princeton University
- 10:30 AM - 11:00 AM** **MORNING REFRESHMENTS** **BALLROOM FOYER**
 SPONSORED BY
 BROWN UNIVERSITY
 CORNELL UNIVERSITY
 UNIVERSITY OF MASSACHUSETTS
- 11:00 AM - 12:15 PM** **SESSION III A: POLITICAL ENGAGEMENT** **BALLROOM A**
 This session will focus on political engagement from both an internal and external perspective. Presenters will discuss real-life examples of political issues that deans may expect to encounter along with resources and strategies for responding.
Chair: Diana Carlin, Dean, University of Kansas
Speakers: James Llorens, Dean of the Graduate School, Southern University A&M College
Patricia McAllister, Director of Government Relations and Public Affairs, Council of Graduate Schools
Michael Smyer, Dean, Graduate School of Arts and Sciences, Boston College

- 11:00 AM - 12:15 PM** **SESSION III B: GRADUATE ADMISSIONS OVERVIEW FOR ASSOCIATE/ ASSISTANT DEANS** **SKYLINE AB**
 Graduate admissions policies and processes are among the key factors in defining the quality and character of a university's graduate programs. Speakers in this session will address the graduate admissions process as seen from a dean's perspective. Organizational structure, recent legal and international student issues, as well as special issues in graduate admissions will be addressed.
Speakers: Daniel Bennett, Assistant Dean, University of California, Los Angeles
Robert Sowell, Senior Scholar in Residence, Council of Graduate Schools
Kristin Williams, Director, Graduate Student Enrollment Management, George Washington University
- 12:15 PM - 1:45 PM** **NETWORKING LUNCH** **SKYLINE CDE**
- 1:45 PM - 3:00 PM** **SESSION IV: BUDGET AND STAFF MANAGEMENT STRATEGIES** **BALLROOM A**
 This session will share strategies for making difficult management decisions that often confront deans, including those involving budget and personnel. Budget issues will include managing with less and strategies to effectively prioritize budget items, as well as to retain or grow graduate school resources. Staff issues will include managing a small staff with few resources, "inheriting" a staff, and good personnel practices. Three mini case studies will be presented.
Speakers: Scott Bass, Dean of the Graduate School and Vice Provost for Research and Planning, University of Maryland, Baltimore County
Karen Klomparens, Dean of the Graduate School, Michigan State University
- 3:00 pm - 3:30 pm** **AFTERNOON REFRESHMENT BREAK** **BALLROOM FOYER**
 SPONSORED BY
 BOSTON UNIVERSITY, GRADUATE SCHOOL OF ARTS AND SCIENCES
 SALEM STATE COLLEGE
 UNIVERSITY OF HARTFORD
 UNIVERSITY OF NEW HAMPSHIRE
- 3:30 PM - 4:45 PM** **SESSION V: PROGRAM QUALITY ASSESSMENT** **BALLROOM A**
 The presenters will discuss indicators of quality in graduate education, national rankings schemes that matter, relationships between quality assessment and ongoing practices of program development and how to link quality assessment to other processes such as budget, strategic planning, and fellowship allocations.
Speakers: Bruce Jacobs, Dean of Graduate Studies, University of Rochester
Duane Larick, Associate Dean, North Carolina State University
- 4:45 PM - 5:00 PM** **SESSION VI: WRAP UP** **BALLROOM A**
Debra W. Stewart, President, Council of Graduate Schools
- 7:00 PM** **OPTIONAL DINNER SIGN-UPS**
SIGN-UP AT THE REGISTRATION AREA OR AT AFTERNOON BREAK
 Dine out with fellow participants and members of the CGS board and staff! Sign-up sheets will be posted during the Institute. Dining options will vary, and dinner is dutch.

⌘ E-mail terminals will be available for all participants on Monday and Tuesday from 8:00 am - 6:00 pm. E-mail sessions are limited to 15 minutes. Printers will not be provided.

⌘ CGS Materials Exchange will be found on tables in the back of Ballroom AB beginning on Sunday.

8:00 AM - 5:00 PM	REGISTRATION AND TICKET SALES	BALLROOM FOYER
8:00 AM - 12:00 PM	CGS BOARD OF DIRECTORS MEETING	SKYLINE AB
9:00 AM - 12:00 PM	<p>SPECIAL EVENT: HISTORICAL TOUR OF BOSTON'S NORTH END</p> <p>The center of the Italian community in Boston, the North End, is best known for its small, authentic Italian restaurants. It is also Boston's oldest residential community. The walking tour will take you back in history to the 1600's when Boston was settled. Sites you will see include Copp's Hill burial ground, the Paul Revere House and the Old North Church. Be sure to wear comfortable shoes. Ticket price: \$30.</p>	HOTEL LOBBY
1:00 PM - 1:30 PM	<p>OVERVIEW OF GRADUATE EDUCATION AND CGS</p> <p><i>Debra W. Stewart, President, Council of Graduate Schools</i></p>	BALLROOM AB
1:30 PM - 3:00 PM	<p>PLENARY I: GRADUATE EDUCATION RESEARCH: INFORMING PRACTICE</p> <p>In this session, leading scholars discuss emerging scholarship that directly informs the graduate enterprise. Each speaker will present a research perspective and link research findings to policy actions either at the state, federal, or international level. Specific issues covered will be higher education finance, the undergraduate to graduate school transition, and international student mobility.</p> <p><i>Presider: Mary Ann Mason, Dean of the Graduate Division, University of California, Berkeley</i></p> <p><i>Speakers: Philip Altbach, Director, Center for International Higher Education, Boston College</i> <i>Deborah Santiago, Vice President for Policy and Research, Excelencia in Education</i></p> <p><i>Respondent: Isaac Colbert, Dean for Graduate Studies, Massachusetts Institute of Technology</i></p>	BALLROOM AB
3:00 PM - 3:30 PM	<p>AFTERNOON REFRESHMENT BREAK</p> <p style="text-align: center;">SPONSORED BY</p> <p style="text-align: center;">BINGHAMTON UNIVERSITY-STATE UNIVERSITY OF NEW YORK BOSTON COLLEGE GRADUATE SCHOOL OF ARTS AND SCIENCES BROWN UNIVERSITY LESLEY UNIVERSITY NEW HAVEN UNIVERSITY ROWAN UNIVERSITY SARAH LAWRENCE COLLEGE UNIVERSITY OF RHODE ISLAND YALE UNIVERSITY</p>	BALLROOM FOYER
3:30 PM - 5:00 PM	<p>CONCURRENT DEAN DIALOGUES</p> <p>DEAN DIALOGUE 1:</p> <p>EMERGING BEST PRACTICES IN THE PROFESSIONAL DOCTORATE</p> <p>A CGS Task Force on the Professional Doctorate has been participating in conference calls and sponsoring sessions at the Summer Workshop and the Annual Meeting since March 2005. We envision this session as an opportunity for final feedback from deans to the CGS task force, prior to the task force formulating its recommendations to CGS on best practices. Please come prepared to share your experiences with professional doctorates on your campuses, as well as your suggestions as we plan for the future.</p> <p><i>Speakers: Clark Hulse, Dean of the Graduate College, University of Illinois at Chicago</i> <i>Carol Lynch, Senior Scholar in Residence, Council of Graduate Schools</i></p>	PARKVIEW

SUMMER WORKSHOP

SUNDAY, JULY 9, 2006

3:30 PM - 5:00 PM CONCURRENT DEAN DIALOGUES (CONTINUED)

DEAN DIALOGUE 2:
ETHICAL DECISION MAKING

CHARLES AB

This session will be fully interactive. Discussion will focus upon a series of case studies that illuminate the ethical dimensions of decisions deans regularly make that impact student lives. The session will offer background that can help give manageable form to ethical deliberations, and will end with practical suggestions about how to resolve ethical dilemmas, even when no consensus can be found.

Speaker: Paul Tate, Senior Scholar in Residence, Council of Graduate Schools

6:00 PM - 7:00 PM OPENING RECEPTION

SKYLINE SUITES

7:00 PM - 9:00 PM OPENING DINNER

BALLROOM AB

SUMMER WORKSHOP

MONDAY, JULY 10, 2006

7:30 AM - 3:30 PM REGISTRATION AND TICKET SALES

BALLROOM FOYER

7:30 AM - 8:30 AM BREAKFAST WITH PETERSON'S EDUCATIONAL SERVICES GROUP

SKYLINE SUITES

Since 1966, Thomson Peterson's has helped to connect individuals and educational institutions through its dynamic and targeted content and services. Prospective students are using the latest technologies to research graduate programs. Peterson's helps graduate programs leverage those technologies as part of a comprehensive recruitment strategy. Peterson's is a long-time friend to CGS and welcomes the opportunity to sponsor this breakfast.

President: Dan Karleen, Director of New Media Product Development, Thomson Peterson's

9:00 AM - 10:30 AM PLENARY II: AMERICAN COMPETITIVENESS AND THE ROLE OF GRADUATE EDUCATION

BALLROOM AB

Congressman John Tierney (D-MA) will discuss the value of federal investments in graduate education and research and their connection to maintaining U.S. global competitiveness and national security. He will provide the view from Washington and update on Congressional consideration of these issues.

President: Debra W. Stewart, President, Council of Graduate Schools

Speaker: The Honorable John F. Tierney (D-MA), member House Committee on Education and the Workforce and the Permanent Select Committee on Intelligence

Respondent: Michael Smyer, Dean, Graduate School of Arts and Sciences, Boston College

10:00 AM - 12:00 PM "THERE'S A DEAN IN MY LIFE!"
A PANEL FOR DEAN SPOUSES AND PARTNERS

UNIVERSITY A

Join dean spouses and partners for a panel discussion on what it means to support a graduate dean! Learn how others have assisted their spouses and partners in their dean roles, in areas such as fundraising, special events, academic functions and transitioning away from the deanship.

Presiders: Eddie Speas, Marsha Gibeling

10:30 AM - 11:00 AM MORNING REFRESHMENT BREAK

BALLROOM FOYER

SPONSORED BY

THE GRADUATE CENTER/CUNY

PRINCETON UNIVERSITY

STONY BROOK UNIVERSITY

SUNY COLLEGE AT BROCKPORT

UNIVERSITY OF MAINE

11:00 AM- 12:15 PM

HOT TOPIC SESSIONS

HOT TOPIC: INTERDISCIPLINARY PROGRAMS **SKYLINE A**

Facilitator: Jeffery Gibeling, Dean, Graduate Studies, University of California, Davis

HOT TOPIC: RESEARCH ADMINISTRATION AND PROGRAMMING FOR POST DOCS **SKYLINE B**

Facilitator: Howard Jackson, CGS/NSF Dean in Residence

HOT TOPIC: GRADUATE INSTITUTIONAL RESEARCH **SKYLINE C**

Facilitator: Barry Rosson, Associate Dean, University of Nebraska-Lincoln

HOT TOPIC: INTERNATIONAL RECRUITMENT AND PROGRAM COLLABORATION **SKYLINE D**

Facilitator: Jean Morrison, Associate Vice Provost, Graduate Programs and Director, Women in Science & Engineering, University of Southern California

HOT TOPIC: MASTER'S ATTRITION, COMPLETION AND CAREER OUTCOMES **SKYLINE E**

Facilitator: Moheb Ghali, Vice Provost for Research and Dean of the Graduate School, Western Washington University

HOT TOPIC: INCREASING GRADUATE DIVERSITY THROUGH LEVERAGING MCNAIR, LSAMP AND OTHER PROGRAMS **UNIVERSITY BC**

*Facilitators: Maureen Grasso, Dean, Graduate School, University of Georgia
Maurice Taylor, Dean, School of Graduate Studies, Morgan State University*

12:15 PM - 1:30 PM

NETWORKING LUNCH

BALLROOM B

1:30 PM - 3:00 PM

CONCURRENT DEAN DIALOGUES

DEAN DIALOGUE 3: **BALLROOM A**

NRC RESEARCH DOCTORAL ASSESSMENT: FINE TUNING YOUR PROCESS

The National Research Council Assessment of Research Doctorate Programs is now underway. The materials shaping this study, which have evolved considerably through the work of the data panel and the oversight committee, are in final form. Institutions are implementing plans for the data collection components of this study. In this session, two graduate deans who have been involved with the national planning effort and a key member of the NRC staff for this survey will lead a discussion about the work of graduate deans in seeing this project to completion on their campuses.

*Speakers: Karen Klomparens, Dean of the Graduate School, Michigan State University
Richard Wheeler, Chair, Board of Directors, Council of Graduate Schools and
Dean of the Graduate College, University of Illinois at Urbana-Champaign*

DEAN DIALOGUE 4: **SKYLINE ABC**

CHALLENGES OF DISTANCE GRADUATE EDUCATION: FINDING A MODEL THAT WORKS

In recent years there has been a considerable expansion of distance graduate education as universities respond to a series of socio-economic drivers at the state and national level. This session will examine how that response has been shaped by such drivers and the particular set of challenges which it presents. Among these will be issues of institutional support, (particularly financial models); course development support (both technical and pedagogical); student quality and assessment issues; faculty attitudes; competition for resources; the culture of graduate education and the compatibility of distance ed. and research agendas. The current trends in and, the future market for, distance education graduate programs and discuss benchmarks and possible models of successful programs will be examined.

*Speakers: Deirdre Mageean, Vice Chancellor for Research and Graduate Studies, East Carolina University
Sue McCullough, Dean of Graduate Studies, Longwood University*

SUMMER WORKSHOP

MONDAY, JULY 10, 2006

4:00 PM - 7:15 PM

SPECIAL EVENT: DUCK BOAT TOUR OF BOSTON WITH COCKTAIL RECEPTION AT NORTHEASTERN UNIVERSITY

HOTEL LOBBY

Depart by duck boat from the Royal Sonesta Hotel lobby at 4:15 pm for a narrated tour of historic Boston. This hour-long tour includes the State House, Boston Common, Copley Square, Quincy Market, and the Prudential Tower, as well as a cruise down the Charles River where you will get a breathtaking view of the Boston and Cambridge skylines. You will finish your tour at Northeastern University with a cocktail reception hosted by the Provost. Northeastern buses will depart from campus at 7:00 pm to bring you back to the Royal Sonesta. Ticket Price: \$18.

SUMMER WORKSHOP

TUESDAY, JULY 11, 2006

7:30 AM - 3:00 PM

REGISTRATION

BALLROOM FOYER

7:30 AM - 8:30 AM

BREAKFAST WITH EDUCATIONAL TESTING SERVICE

BALLROOM A

Representatives from the GRE Program will review several changes to the GRE General Test, including new Score Scales for the Verbal and Quantitative Reasoning sections and a free Essay Distribution system that will allow institutions to view essays written by applicants. We will also discuss our efforts to provide better information for the STEM Disciplines and our new Ongoing Validity Initiative.

Presenter: David Payne, Senior Executive Director, Higher Education Division, Educational Testing Service

9:00 AM - 10:15 AM

HOT TOPIC SESSIONS

HOT TOPIC: DUAL AND JOINT DEGREES: NATIONALLY AND INTERNATIONALLY

UNIVERSITY BC

Facilitator: John Richardson, Associate Dean, Graduate Division, University of California Los Angeles

HOT TOPIC: SMALLER GRADUATE SCHOOL PROGRAMS AND THE DEANS WHO MANAGE THEM

SKYLINE A

*Facilitators: Michael O'Neill, Dean of Graduate Studies, Gannon University
Susan Stites-Doe, Dean of Graduate Studies, SUNY College at Brockport*

HOT TOPIC: FUNDRAISING/GRADUATE SCHOOL ADVISORY BOARDS

SKYLINE B

Facilitator: Maureen Grasso, Dean of the Graduate School, University of Georgia

HOT TOPIC: ESTIMATING MARKET DEMAND AND ENROLLMENT MANAGEMENT

SKYLINE C

Facilitator: Samuel Atttoh, Dean, Graduate School, Loyola University Chicago

HOT TOPIC: PROGRAM DEVELOPMENT AND CURRICULAR INNOVATIONS

SKYLINE D

Facilitator: James Henkel, Associate Vice Provost and Associate Dean, University of Connecticut

HOT TOPIC: GRADUATE SCHOOL INTERFACE WITH MANAGEMENT INFORMATION SYSTEMS

SKYLINE E

Facilitator: Robert Sowell, Senior Scholar in Residence, Council of Graduate Schools

10:15 AM - 10:45 AM **MORNING REFRESHMENT BREAK** **BALLROOM FOYER**
 SPONSORED BY
 RUTGERS-NEW BRUNSWICK
 TUFTS UNIVERSITY
 UNIVERSITY AT ALBANY, SUNY
 UNIVERSITY OF SOUTHERN MAINE

10:45 AM - 12:15 PM **PLENARY III: ENTREPRENEURSHIP AND THE CONTEMPORARY** **BALLROOM B**
AMERICAN UNIVERSITY
 Entrepreneurship has increasingly become a part of higher education, with more than 1500 institutions offering at least one course in entrepreneurship. While many of those courses are offered at the undergraduate level or in MBA programs, some graduate schools now offer entrepreneurship courses or programs. In this session, a corporate leader will provide his viewpoint on the role and nature of entrepreneurship and two graduate deans will discuss the programs on their campuses.
Presider: Richard Wheeler, Chair, Board of Directors, Council of Graduate Schools and Dean of the Graduate College, University of Illinois at Urbana-Champaign
Speakers: Jay Littlepage, VP, Software Services, Sun Microsystems
Charles Rozek, Dean of Graduate Studies, Case Western University

12:15 PM - 1:45 PM **NETWORKING LUNCH** **BALLROOM A**

2:00 PM - 5:00 PM **CONCURRENT TECHNICAL WORKSHOPS**

TECHNICAL WORKSHOP: PH.D. COMPLETION PROJECT **BALLROOM B**
 In this technical workshop, CGS project staff will discuss a new Request for Proposals for the continuation of the Ph.D. Completion Project, and will briefly report on baseline project data and overall project activities. The three speakers will address: 1) institutional models for effectively using attrition/completion data to inform policies designed to optimize Ph.D. completion; 2) collaborations among graduate deans, institutional researchers, department chairs and/or directors of graduate studies; and 3) effective practices in administering exit surveys to achieve high response rates from completers and non-completers. Discussion will focus on emergent promising practices in targeting specific completion and attrition issues.
Facilitators: Daniel Denecke, Director of Best Practices, Council of Graduate Schools
Helen Frasier, Program Manager, Best Practices, Council of Graduate Schools
Speakers: Scott Bass, Dean of the Graduate School and Vice Provost for Research and Planning, University of Maryland, Baltimore County
J. Ellen Gainor, Associate Dean of the Graduate School, Cornell University
Cecilia Lucero, Assistant Dean, University of Notre Dame

SUMMER WORKSHOP

TUESDAY, JULY 11, 2006

2:00 PM - 5:00 PM **CONCURRENT TECHNICAL WORKSHOPS (CONT)**

TECHNICAL WORKSHOP: PROFESSIONAL SCIENCE MASTER'S

SKYLINE ABC

In January, 2006, CGS undertook a major initiative, funded by the Sloan Foundation, to promote the Professional Science Master's, with the goal of establishing the PSM as a regular feature of graduate education. This workshop will build on the experience of CGS staff, member deans and CGS PSM Advisory Board members. The workshop will provide a brief review of practical information for planning, establishing and sustaining PSM programs, as well as a summary of CGS activities and plans under its new initiative. CGS PSM Advisory Board members will provide perspectives on employer need for PSM training, and institutional experience in establishing and maintaining successful PSM programs. We will end with a discussion of how deans can help with the data collection which will become increasingly important as the project progresses and the PSM matures.

Speakers: *Eleanor Babco, Senior Consultant, Council of Graduate Schools*
Karen Klomparens, Dean, Michigan State University
Carol Lynch, Senior Scholar in Residence, Council of Graduate Schools
Paul Tate, Senior Scholar in Residence, Council of Graduate Schools
Scott Winston, Vice President, Nabi Biopharmaceuticals

3:00 PM - 5:30 PM **CGS/COE McNAIR COMMITTEE MEETING**

UNIVERSITY A

6:00 PM - 7:00 PM **NETWORKING RECEPTION**

GALLERY CAFÉ PATIO

SUMMER WORKSHOP

WEDNESDAY, JULY 12, 2006

7:45 AM - 8:45 AM **CGS CONTINENTAL BREAKFAST**

SKYLINE DE

SPONSORED IN PART BY STEVENS INSTITUTE OF TECHNOLOGY

9:00 AM - 12:00 PM **TECHNICAL WORKSHOP: TRAINING GRADUATE STUDENTS IN THE RESPONSIBLE CONDUCT OF RESEARCH: AN EXPANDED PROGRAM**

SKYLINE ABC

This workshop will provide information on the role of graduate schools in establishing institutional programs that incorporate training in ethics and responsible conduct of research into graduate education. Specific information will also be provided concerning the new CGS grant from NSF, which will allow CGS to award funds to eight member institutions to develop and implement RCR programs in the physical sciences and engineering, and in interdisciplinary programs involving fields supported by NSF. The RFP for these awards will be clarified and discussed.

Facilitator: *Paul Tate, Senior Scholar in Residence, Council of Graduate Schools*
Speakers: *Pamela Benoit, Interim Dean of the Graduate School, University of Missouri-Columbia*
Judith Devine, Associate Dean, Florida State University

12:00 PM **WORKSHOP CONCLUDES**