

GRADUATE EDUCATION IN A GLOBAL CONTEXT

MEETING PROGRAM



December 3 - 6, 2008
JW Marriott
Washington, DC



Tuesday, December 2, 2008

- 8:30 AM - 11:30 AM** **CGS ADVISORY COMMITTEE ON MINORITIES IN GRADUATE EDUCATION** **GARDEN TERRACE ROOM A**
James Llorens, Dean, Graduate School, Southern University A&M College
- 12:00 PM - 1:00 PM** **CGS EXECUTIVE COMMITTEE MEETING** **RAYBURN**
William Russel, Chair, Board of Directors, Council of Graduate Schools and Dean, Graduate School, Princeton University
- 1:00 PM - 6:00 PM** **CGS BOARD OF DIRECTORS MEETING** **GARDEN TERRACE LOBBY**
William Russel, Chair, Board of Directors, Council of Graduate Schools and Dean, Graduate School, Princeton University

Wednesday, December 3, 2008

- 7:30 AM - 6:00 PM** **REGISTRATION AND TICKET SALES** **CAPITOL REGISTRATION B**
- 8:30 AM - 9:00 AM** **MORNING COFFEE** **CAPITOL FOYER**
- 9:00 AM - 11:30 AM** **MORNING WORKSHOPS**

RESPONSIBLE CONDUCT OF RESEARCH **STATE**

This session will focus on the development and use of videos and case studies to teach scholarly integrity and responsible conduct of research in graduate school. Presenters include four experts who have developed the materials participants will see.

Presider: *Robert Bolla, Provost, Vice President, Academic Affairs, Bradley University*

Speaker: *Jeffrey Engler, Associate Dean, Academic Affairs, University of Alabama at Birmingham*

Speaker: *Elizabeth Holmes, Director of Assessment, Stockdale Center for Ethical Leadership*

Speaker: *Daniel Vasgird, Director, Office of Research Compliance Services*

Speaker: *T. H. Lee Williams, Vice President for Research, University of Oklahoma*

STRATEGIES FOR EFFECTIVE DIVERSITY PROGRAMS IN GRADUATE SCHOOLS **SALON I**

What makes diversity programs successful? This workshop will address the question from two perspectives. The first will be from a researcher's perspective and the second from the perspective of graduate deans who have successful programs on their campuses. The speakers will address the following questions: What are the problems that need to be fixed? Who needs to be involved in fixing the problems? What are the elements that should be in place to make a program successful? How do you know when the program is successful? How do you duplicate successful programs within an institution and across institutions? How do other initiatives and reforms, such as PFF programs and the PhD Completion Project contribute to successful diversity programs? What are some ways that diversity-focused programs (e.g., AGEP, IMSD, McNair) with complementary goals and objectives can work together to broaden participation in graduate education?

Speaker: *Daryl Chubin, Director, AAAS Capacity Center, American Association for the Advancement of Science*

Speaker: *Janet Rutledge, Interim Vice Provost, Graduate Education, University of Maryland, Baltimore County*

Speaker: *David Shafer, Assistant Dean of the Graduate School, North Carolina State University*

9:00 AM - 11:30 AM MORNING WORKSHOPS (CONTINUED)

**THE PHD SURVIVAL KIT: GETTING YOUR THESIS FINISHED -
DEFEATING SELF-SABOTAGE**

LONGWORTH

This workshop presents the latest psychological research into high performance as applied to personal and emotional challenges involved in completing a thesis or dissertation. Self-doubt, loss of motivation, procrastination, distractions, and over commitment are all part of the emotional roller-coaster of research programs. Most students are unprepared for these challenges and advisors may not be skilled in required support. This session describes the seven secrets of highly successful research students, and provides practical strategies for dealing with self-sabotaging behaviors to reach completion. It also describes how the PhD Survival Kit, a series of award-winning workshops and books used in Australia, the United Kingdom and Ireland, can be incorporated into university support programs.

Speaker: *Hugh Kearns, Staff Development and Training, Flinders University*

FUNDRAISING

TREASURY

Fundraising at graduate and professional schools is receiving increased attention and success, though there are many challenges that need to be addressed. At this workshop, deans and a development officer will share best practices, recent successes and upcoming challenges. Find out what roles the dean(s) and development officer(s) play on an effective development team, how to establish and manage advancement boards effectively, and ideas for realizing fundraising goals. Also, participate in a discussion of how graduate school deans can use private funds to meet their academic objectives, such as promoting enrichment activities, interdisciplinary education, recruiting special groups of students, or pursuing other goals.

Speaker: *Mary Anne Larson, Director of Development, Graduate School, University of North Carolina, Chapel Hill*

Speaker: *Steven Matson, Dean, Graduate School, University of North Carolina, Chapel Hill*

Speaker: *Eva Pell, Senior VP for Research and Dean of the Graduate School, Penn State University*

ASSESSMENT AND REVIEW OF GRADUATE PROGRAMS – MASTER’S

SALON G

This workshop addresses the evaluation of master’s level programs and emphasizes outcomes-based assessment. Two perspectives on the process and use of reviews will be represented: one from a master’s focused institution, and the other for professionally-oriented degrees such as Professional Science Master’s. A brief overview of best practices will be followed by facilitators’ descriptions of their approaches to outcomes assessment, representing various stages in the development of an assessment process. They will discuss strategies for making program assessment both meaningful and manageable, dealing with faculty resistance, assessing student learning, integrating outcomes assessment with program review, and meeting accreditation requirements. Examples of program assessment plans and reports will be provided by the master’s focused institution.

Speaker: *Robert Augustine, Dean, Graduate School, Eastern Illinois University*

Speaker: *Lisbeth Borbye, Assistant Dean, Professional Education, North Carolina State University*

9:00 AM - 11:30 AM MORNING WORKSHOPS (CONTINUED)

EQUIVALENCY AND QUALITY IN INTERNATIONAL GRADUATE ADMISSIONS

SALON F

Long before the Bologna Process, graduate admissions staff made determinations about course and grade equivalencies in addition to assessing international university and program quality. With a growing number of students coming from universities in Southeast Asia, Eastern Europe, and Central Asia that are unfamiliar to faculty, and with more Indian students with three-year degrees, issues related to equivalency and quality go beyond Bologna degrees. This session provides three perspectives on admissions determinations beginning with an overview of the current international climate and how international practices impact North American universities' decisions regarding readiness for graduate study, a dean's perspective on how to develop policy that enables an institution to assess quality and equivalency issues, and a practitioner's perspective on policy implementation. Concrete examples will be provided and the emphasis will be on looking at a variety of elements beyond the number of years for a degree to make determinations while examining transcripts and diploma supplements.

Speaker: *Mariam Assefa, Executive Director and CEO, World Education Services*

Speaker: *Daniel Bennett, Assistant Dean, Graduate Admissions, Student and Academic Affairs, University of California, Los Angeles*

Speaker: *Myron Thompson, Associate Provost and Executive Director of the Graduate School, University at Buffalo, State University of New York*

12:00 PM - 1:30 PM LUNCH ON YOUR OWN

1:30 PM - 2:00 PM AFTERNOON COFFEE

CAPITOL FOYER

**SPONSORED BY
DUKE UNIVERSITY**

UNIVERSITY OF MARYLAND, COLLEGE PARK

2:00 PM - 5:00 PM E-MAIL STATIONS OPEN

CAPITOL FOYER

2:00 PM - 4:30 PM AFTERNOON WORKSHOPS

RESPONSIBLE CONDUCT OF RESEARCH (REPEATED)

STATE

BUILDING WEB RESOURCES

SALON I

In many universities, the Web has all but replaced brochures and other paper communication as a way to promote graduate programs and communicate with potential students and current students. Graduate school and program Web sites are a crucial component of effective recruiting. Making the application process simple and providing a way for students to track their applications' progress is also important. Once students are admitted, allowing them and advisors to track progress electronically is important for timely degree completion. This session explores components of Web sites, admissions processes, and record keeping that are aided by the Web. Examples are given and workshop participants are invited to bring examples of their own to share as well as questions about technical processes or general best practices.

Speaker: *Karen DePauw, Vice President and Dean for Graduate Education, Virginia Tech*

Speaker: *Jo Rae Wright, Dean of the Graduate School, Duke University*

ASSESSMENT AND REVIEW OF GRADUATE DOCTORAL PROGRAMS

SALON G

This workshop will address issues related to the evaluation of doctoral programs. The session will focus on external reviews and outcomes assessment, particularly the upcoming release of the National Research Council's Assessment of Research-Doctorate Programs. The workshop facilitators will present best practices for external reviews, describe the planning and implementation of outcomes assessment, and then discuss ways to integrate the two forms of evaluation to enhance the quality of doctoral education. Workshop participants will be encouraged to share their own experiences with program evaluation.

Speaker: *Sally Francis, Dean, Graduate School, Oregon State University*

Speaker: *Patrick Osmer, Vice Provost and Dean, Graduate School, The Ohio State University*

LEGAL ISSUES

TREASURY

This workshop will cover a wide range of legal issues affecting graduate students including deemed exports, collective bargaining, intellectual property, copyright and tech transfer, and student record issues focusing on dealing with troubled students. There will also be time reserved for open Q&A with the audience.

Presider: *Charles Caramello, Associate Provost, Academic Affairs and Dean, Graduate School, University of Maryland, College Park*

Speaker: *Anne Bowden, University Counsel, University of Maryland, College Park*

Speaker: *Ada Meloy, General Counsel, American Council on Education*

DUAL AND JOINT DEGREES

SALON F

CGS research indicates that a growing number of universities are developing graduate-level joint and dual degrees or certificate programs with international universities. The research also indicates that more are anticipated in the future. Because of the relative newness of these arrangements for American universities, there are many questions about procedures, mechanics of developing a degree, and quality assurance issues. This workshop brings together individuals who have developed international collaborations to share their experiences and models. Participants are encouraged to bring models of their own to share with the group. The workshop will include an interactive element to identify key issues and potential best practice models.

Presider: *Daniel Denecke, Director, International Engagement and Program Director, Best Practices, Council of Graduate Schools*

Speaker: *James Cross, Vice Provost and Senior International Officer, Clemson University*

Speaker: *John Godfrey, Assistant Dean, International Education, University of Michigan*

SETTING EXPECTATIONS AND RESOLVING CONFLICTS

LONGWORTH

This workshop introduces the skills for effectively setting expectations and resolving conflicts between graduate students and faculty. The program operates successfully at Michigan State University and other universities. The format is very interactive: participants will gain an understanding of the interest-based approach to setting expectations and resolving conflicts. There will be ample time for practicing the skills learned.

Speaker: *John Beck, Associate Professor, School of Labor and Industrial Relations, Michigan State University*

Speaker: *Karen Klomparens, Dean, Graduate School, Michigan State University*

Wednesday, December 3, 2008

- 6:00 PM - 7:00 PM** **OPENING RECEPTION** **GRAND BALLROOM PRE-FUNCTION/SALONS FG**
- 7:00 PM - 9:00 PM** **OPENING DINNER** **SALONS II-IV**
Join CGS at the Opening Dinner and for a performance by the Capitol Steps!
The Capitol Steps is a troupe of current and former Congressional staffers who take a humorous look at events and personalities on Capitol Hill, in the Oval Office, and in other centers of power and prestige around the world.

Thursday, December 4, 2008

- 7:00 AM - 5:00 PM** **REGISTRATION AND TICKET SALES** **CAPITOL REGISTRATION B**
- 7:30 AM - 8:30 AM** **NETWORKING BREAKFAST FOR ASSISTANT AND ASSOCIATE DEANS** **GARDEN TERRACE LOBBY**
Presider: *Gregory Anderson, CGS/NSF Dean in Residence*
Presider: *Robert Sowell, Vice President, Programs and Operations, Council of Graduate Schools*
- 7:30 AM - 8:30 AM** **PROQUEST/GRADSHARE BREAKFAST** **SALONS III/IV**
Breakfast open to all attendees
ProQuest will present findings from the Beta launch of its GradShare online graduate student community. GradShare is a free service that enables graduate students to share challenges and solutions across school, subject, and geographic boundaries. GradShare also offers graduate school and library administrators the opportunity to promote relevant local resources to their graduate student population. The presentation will emphasize lessons learned during the development and launch of GradShare across nine schools.
Presider: *Jeff Lang, Market Manager, ProQuest*
- 7:30 AM - 8:30 AM** **SUNY DEANS BREAKFAST** **STATE**
Presider: *Nancy Stamp, Vice Provost and Dean of the Graduate School, Binghamton University-SUNY*
- 8:00 AM - 8:30 AM** **MORNING COFFEE** **CAPITOL FOYER**
- 8:00 AM - 12:00 PM** **EXHIBITS AND E-MAIL STATIONS OPEN** **CAPITOL FOYER/SALONS DE**
- 8:30 AM - 9:00 AM** **WELCOME AND OPENING SESSION** **SALONS I/II**
William Russel, Chair, Board of Directors, Council of Graduate Schools and Dean, Graduate School, Princeton University
Debra W. Stewart, President, Council of Graduate Schools

**E-MAIL STATIONS SPONSORED BY
GRADSCHOOLS.COM**

11:00 AM - 12:00 PM

CONCURRENT SESSIONS (CONTINUED)

GRADUATE SCHOOLS AND POST DOC EDUCATION

SALON G

Granting agencies and other government bodies recognize increasingly the importance of post doctoral training. Associated with the recognition are mandates for post doctoral professional development. The delivery of academic post doc programs has often fallen to graduate schools, where synergies with pre-doctoral services can be beneficial. This session will focus on the management challenges associated with graduate post doc programs and will provide one case study of the organization and oversight of a post doctoral office within a graduate school.

Presider: *Gregory Anderson, CGS/NSF Dean in Residence*

Speaker: *Thomas Gething, Associate Dean, Graduate School and Director, Post Doc Affairs, University of Washington*

Speaker: *Ronald Townsend, President, Oak Ridge Associated Universities*

DIALOGUE ON SCHOLARLY INTEGRITY IN A GLOBAL CONTEXT

SALON I

Scholarly integrity is recognized globally as one of the most important issues facing nations that federally fund research and universities that drive innovation and prepare the next generation of scholars. As international collaborations in graduate education and research become more common, unique issues arise that require us to rethink the scope and nature of our educational activities in promoting ethical and responsible research conduct. Speakers will summarize the current thinking of 35 strategic leaders convened by CGS at the 2008 Strategic Leaders Global Summit on Scholarly Integrity and Research Ethics and lead discussion about what is needed to address these issues.

Facilitator: *Maxwell King, Pro Vice-Chancellor Research and Research Training, Monash University*

Facilitator: *Bryan Noe, Dean, Graduate School, University of Alabama at Birmingham*

EXIT SURVEYS

SALON II

Based on the large number of contributors to the CGS Deans Discussion List on the topic of exit surveys, it is clear that many CGS members are interested in an exit survey instrument that could be used for comparisons with peer institutions. In this session deans from three institutions will report on their experiences with exit surveys. Two will discuss exit surveys they have implemented at their institutions and one will discuss a survey that is being developed by a task force of the AAU. Following the presentations, participants will have an opportunity to share ideas for models and best practices for developing and implementing surveys than can be used in national comparisons.

Presider: *Sally Francis, Dean, Graduate School, Oregon State University*

Speaker: *Bruce Jacobs, Vice Provost and University Dean of Graduate Studies, University of Rochester*

Speaker: *Larry Lyon, Vice Provost, Institutional Effectiveness and Dean of the Graduate School, Baylor University*

12:00 PM - 1:30 PM **AWARDS CEREMONY AND LUNCHEON** **SALONS III/IV**
Presider: *Debra W. Stewart, President, Council of Graduate Schools*

PRESENTATION OF THE CGS/PETERSON'S AWARD FOR INNOVATION PROMOTING AN INCLUSIVE GRADUATE COMMUNITY

Selection Committee Chair: *Dorris Robinson-Gardner, Dean, Division of Graduate Studies, Jackson State University*

PRESENTATION OF THE GUSTAVE O. ARLT AWARD

Selection Committee Chair: *Clark Hulse, Dean, Graduate College, University of Illinois at Chicago*

PRESENTATION OF THE CGS PROQUEST/UMI DISSERTATION AWARD IN MATHEMATICS, PHYSICAL SCIENCE AND ENGINEERING

Selection Committee Chair: *Timothy Barbari, Associate Provost, Research and Dean, Graduate School, Georgetown University*

PRESENTATION OF THE CGS PROQUEST/UMI DISSERTATION AWARD IN SOCIAL SCIENCES

Selection Committee Chair: *Andrew Comrie, Dean, Graduate College and Associate VP, Research, University of Arizona*

2:00 PM - 5:00 PM **EXHIBITS AND E-MAIL STATIONS OPEN** **CAPITOL FOYER/SALONS DE**

2:30 PM - 4:00 PM **PLENARY II** **SALONS I/II**

THE BUDGETARY CHALLENGE FACING THE NEW ADMINISTRATION: WHAT DOES IT MEAN FOR GRADUATE EDUCATION?

Graduate education is growing in size and quality around the world because of significant government investment in research and graduate training. Thanks in large part to the problems on Wall Street, the US deficit next year could exceed an astounding \$1 trillion and funding for all other priorities, including graduate education, will be under severe pressure. In this session, Stanley Collender, one of the country's leading experts on federal fiscal and monetary policies, Congress, and Wall Street's response to Washington tax and spending policies, will offer his perspective on these challenges. Using his unique style that engages and amuses his audiences, Mr. Collender will speak about the extraordinary budget challenges facing the new president and Congress and what the graduate school community should be doing to make its case about the need for continued support.

Presider: *James Wimbush, Dean, University Graduate School, Indiana University*

Speaker: *Stanley Collender, Managing Director, Qorvis Communications*

Respondent: *Maureen Grasso, Dean of the Graduate School, University of Georgia*

4:00 PM - 4:30 PM **AFTERNOON REFRESHMENT BREAK** **CAPITOL FOYER/SALONS DE**

SPONSORED BY
APPALACHIAN STATE UNIVERSITY
EAST CAROLINA UNIVERSITY
LOYOLA COLLEGE IN MARYLAND
MORGAN STATE UNIVERSITY
PENN STATE UNIVERSITY
RADFORD UNIVERSITY

4:30 PM - 5:30 PM

CONCURRENT SESSIONS

GRADUATE FACULTY: PERSPECTIVES AND PITFALLS

SALON F

This session will examine who is qualified to teach in graduate programs and the approach to graduate faculty designations from two different universities. It will highlight the rationale for establishing these designations, the criteria and procedures used for making the designations, other considerations such as differential "levels" of appointment, oversight roles for the graduate dean/graduate council and so on. In addition, potential pitfalls and fall out from initiating graduate faculty designations will be discussed.

Speaker: *Priscilla Kimboko, Dean of Graduate Studies and Grants Administration, Grand Valley State University*

Speaker: *James David McDonald, Associate Provost, Research and Dean, Graduate School, Wichita State University*

GOVERNMENTS' ROLE IN GLOBALIZING GRADUATE EDUCATION

SALON I

In every country, governments play some role in enabling graduate education to thrive, though the precise role varies by country. Experts from Europe, Australia, Canada, and China will discuss each country's or region's approach to shaping graduate education with emphasis on both the strategies and the objectives for the future.

Presider: *John Hayton, Counsellor (Education), Embassy of Australia, Australian Education International*

Speaker: *Laurent Bochereau, Counselor, Head of Science, Technology and Education, Delegation of the European Commission*

Speaker: *Fred Hall, Dean of Graduate Studies, University of Calgary*

Speaker: *Xiaoyang Wang, Sino-US Education Exchange and Chinese Language Affairs Officer, Chinese Embassy*

PHD COMPLETION PROJECT: ON-LINE SYSTEMS FOR TRACKING STUDENT PROGRESS

SALON II

Several of the Research Partners in the PhD Completion Project are developing and implementing electronic tracking systems in an effort to improve student completion and reduce attrition. These systems collect data and provide reports which are used by faculty and students in periodic reviews of students' progress towards degree completion. Representatives of three Research Partners will report on the implementation of electronic tracking systems as part of the PhD Completion Project at their institutions.

Speaker: *Pamela Benoit, Vice Provost, Advanced Studies and Dean of the Graduate School, University of Missouri-Columbia*

Speaker: *Chontrese Doswell Hayes, Assistant Dean, Retention, Mentoring and Student Support Programs, Howard University*

Speaker: *Nancy Marcus, Dean, Graduate Studies, Florida State University*

VOICES OF STUDENTS ON GRADUATE PREPARATION AND SUCCESS

SALON G

Students will share their experiences as McNair Scholars and how these experiences, along with support from other organizations, helped prepare them for successful entry into graduate school and research opportunities.

Presider: *Steven Burkett, Associate Dean, Graduate School, Washington State University*

Presider: *Maurice Taylor, Interim Vice President for University Operations, Morgan State University*

Speaker: *Monique Calhoun, 2nd Year Graduate Student, Howard University*

Speaker: *Emmanuel Cephas, Jr., Programmer Analyst, Wyle Labs/NASA Goddard Space Flight Center*

Speaker: *Tiffany Jones, Graduate Student, University of Maryland, College Park*

Speaker: *Tasha Reid, 2nd Year Doctoral Student, Howard University*

Thursday, December 4, 2008

CONCURRENT SESSIONS (CONTINUED)

- 5:45 PM – 6:30 PM** **CGS/NSF: GRADUATE EDUCATION AND SCIENCE AND ENGINEERING INDICATORS** **SALON F**
This session will include two brief presentations by staff from the National Science Foundation, followed by the opportunity for attendees to ask questions. Staff from the Division of Graduate Studies will talk about the opportunities in programs supporting graduate students (fellowships, training grants, etc.), and new NSF issues and mandates. Staff from the Division of Science Resources Statistics will discuss the various survey instruments through which graduate data are gathered, but in particular the Survey of Earned Doctorates, and lead discussion on the kinds of data that are gathered and available for further analysis.
President: *Gregory Anderson, CGS/NSF Dean in Residence*
Speaker: *Lynda Carlson, Director, Division of Science Resources Statistics, National Science Foundation*
Speaker: *Carol Stool, Acting Director, Division of Graduate Education, National Science Foundation*
- 6:30 PM - 7:30 PM** **CELEBRATION RECEPTION OF THE CGS/PETERSON'S AWARD FOR PROMOTING INCLUSIVENESS IN GRADUATE EDUCATION** **SALONS III/IV**
Join your colleagues to celebrate the growing diversity in graduate education and to congratulate this year's CGS/Peterson's grant winner.
SPONSORED BY PETERSON'S
- 7:00 PM - 9:00 PM** **WAGS EXECUTIVE COMMITTEE DINNER MEETING** **DIRKSEN**
President: *Linda Lacey, Dean, New Mexico State University*

Friday, December 5, 2008

- 7:30 AM - 5:00 PM** **REGISTRATION AND TICKET SALES** **CAPITOL REGISTRATION B**
- 7:30 AM - 8:30 AM** **EDUCATIONAL TESTING SERVICE BREAKFAST: GRE/TOEFL UPDATE** **SALONS III/IV**
Breakfast open to all attendees
GRE staff will provide an update on the new ETS Personal Potential Index, a standardized evaluation of noncognitive skills for use in graduate admissions, which will be introduced in July 2009. An update on the revision of the GRE General Test will also be provided. TOEFL staff will discuss the use of 2007 TOEFL iBT test taker performance data along with other information to review TOEFL score requirements at your institution. The use of TOEFL Speaking scores as an initial screening for ITAs will also be presented.
President: *David Payne, Associate Vice President, Educational Testing Service*
President: *Kathy Pruner, Associate Director, TOEFL Client Relations, Educational Testing Service*
- 7:30 AM - 8:30 AM** **MEETING OF THE CGS ADVISORY TASK FORCE ON RESEARCH AND INFORMATION SERVICES** **LONGWORTH**
- 7:30 AM - 9:00 AM** **NAGS EXECUTIVE COMMITTEE BREAKFAST** **RAYBURN**
President: *Mary Martin, Assistant Provost, Graduate Professional Education, University of Delaware*
- 7:30 AM - 9:00 AM** **MAGS EXECUTIVE COMMITTEE BREAKFAST** **DIRKSEN**
President: *Diana Carlin, Professor, University of Kansas*

7:30 AM - 9:00 AM **CSGS EXECUTIVE COMMITTEE BREAKFAST** **COMMERCE**
 Presider: *Philip Langlais, Vice Provost for Graduate Studies and Research, Old Dominion University*

8:00 AM - 9:00 AM **MORNING COFFEE** **CAPITOL FOYER**

8:00 AM - 12:00 PM **EXHIBITS AND E-MAIL STATIONS OPEN** **CAPITOL FOYER/SALONS DE**

9:00 AM - 10:30 AM **PLENARY III** **SALONS I/II**
GRADUATE EDUCATION AROUND THE WORLD
 A panel of three international speakers representing different world regions will address the top three issues related to graduate education in their countries or regions. They will describe the opportunities and challenges and how the country is responding to them at the university and/or governmental level. The panelists will be invited to identify specific issues on which sharing experience, knowledge and best practice would be productive.
 Presider: *William Russel, Chair, Board of Directors, Council of Graduate Schools and Dean, Graduate School, Princeton University*
 Speaker: *Jean Chambaz, Vice President for Research, Université Pierre et Marie Curie*
 Speaker: *Kenton Keith, former US Ambassador to Qatar and Senior Vice President, Meridian International Center*
 Speaker: *Maxwell King, Pro Vice-Chancellor Research and Research Training, Monash University*

SPECIAL EVENT FOR ATTENDEE SPOUSES AND GUESTS

10:00 AM - 1:00 PM **NATIONAL PORTRAIT GALLERY TOUR** **MEET IN HOTEL LOBBY**
 Generations of remarkable Americans are kept in the company of their fellow citizens at the National Portrait Gallery. The Gallery presents the wonderful diversity of individuals who have left-and are leaving-their mark on our country and our culture. The gallery celebrates leaders such as George Washington and Marin Luther King Jr., artists such as Mary Cassatt and George Gershwin, activists such as Sequoyah and Rosa Parks, and icons of pop culture such as Babe Ruth and Marilyn Monroe. For anyone fascinated by famous Americans and their stories, the National Portrait Gallery is a must-visit destination. Guests will enjoy a guided tour of the museum followed by an hour of free time to eat lunch at the cafe, shop in the museum store or visit galleries on your own. Lunch is not included in ticket price. Ticket price: \$35

10:30 AM - 11:00 AM **MORNING COFFEE BREAK** **CAPITOL FOYER/SALONS DE**
SPONSORED BY
THE GEORGE WASHINGTON UNIVERSITY
HOWARD UNIVERSITY
IMMACULATA UNIVERSITY
WILKES UNIVERSITY

11:00 AM - 12:00 PM CONCURRENT SESSIONS

LEADERSHIP 501: THE PSM AS A CASE STUDY

SALON F

Developing a PSM (or a PMA) requires nearly every leadership skill that a graduate dean possesses. With the "PSM Start-up Checklist" as the organizing principle, this interactive session explores the process of establishing a PSM from idea to implementation at a master's institution, with special attention to the leadership role of the graduate dean in ensuring the success of the initiative. The session is especially recommended for those who do not have PSMs (yet) on their campuses but who are interested in exploring the possibility of developing one or more programs.

Speaker: *Edelma Huntley, Dean of Research and Graduate Studies, Appalachian State University*

Respondent: *Robert Roer, Dean, Graduate School and Research, University of North Carolina, Wilmington*

LATEST FINDINGS FROM NSF DATA ON MASTER'S AND DOCTORAL CAREER OUTCOMES

SALON G

The National Science Foundation (NSF) collects critical information on the career outcomes of graduate students in the United States. In this session, analysts from NSF will discuss recent findings based on data from the Survey of Earned Doctorates and SESTAT (the Scientists and Engineers Statistical Data System), addressing the postgraduation plans, employment status, and employment sectors of recent graduate degree recipients, examining these outcomes by broad field and demographic characteristics.

Speaker: *Jaquelina Falkenheim, Senior Science Resources Analyst, National Science Foundation*

Speaker: *Mark Fiegenger, Survey Statistician, National Science Foundation*

Speaker: *Mark Regets, Senior Analyst, National Science Foundation*

GRADUATE EDUCATION AND THE PUBLIC GOOD: STATE LEVEL INITIATIVES

SALON I

Communicating the value of graduate education and how it contributes to the public good is increasingly important as our nation strives to retain its leadership in the global economy. This session will highlight ways that graduate deans are advancing the conversation about the relationship between graduate education and the public good in their respective states. Presenters will describe how they are using the CGS report on *Graduate Education and the Public Good* as well as other materials and initiatives.

Speaker: *Roseanne Ford, Associate VP, Research and Graduate Studies, University of Virginia*

Speaker: *George Justice, Associate Dean, Graduate School, University of Missouri-Columbia*

Speaker: *Karen Weddle-West, Vice Provost for Graduate Programs, University of Memphis*

11:00 AM - 12:00 PM	CONCURRENT SESSIONS (CONTINUED)	
	<p>PREPARATION AND MENTORING OF POST-PHD, EARLY STAGE RESEARCHERS AND NEW FACULTY</p> <p>Placement in academic positions and in business and industry increasingly calls for experience beyond the doctorate. Thus, it is becoming more common, both in North America and internationally, for researchers to extend their experience and training beyond the terminal degree. Speakers from different regions around the world will offer perspectives on the issues that confront newly-minted doctorates and different strategies on how to help them prepare for development of their careers in academics, research and/or business and industry.</p> <p>Speaker: <i>Nancy Schwartz, Dean, Graduate Affairs, University of Chicago</i> Speaker: <i>Helen Thorne, Director, US Office, Research Councils UK</i> Speaker: <i>Rod Wissler, Dean of Research and Research Training, Queensland University of Technology</i></p>	SALON II
12:00 PM - 1:30 PM	<p>LAPIDUS LUNCHEON</p> <p>President: <i>Debra W. Stewart, President, Council of Graduate Schools</i> Speaker: <i>G. Wayne Clough, Secretary of the Smithsonian Institution</i></p>	SALONS III/IV
2:00 PM - 4:00 PM	EXHIBITS AND E-MAIL STATIONS OPEN	CAPITOL FOYER/SALONS DE
2:00 PM - 3:30 PM	<p>PLENARY IV</p> <p>THE SKILLS REVOLUTION AND THE GLOBAL KNOWLEDGE ECONOMY</p> <p>Much has been written in the past few years on the transformation that globalization has had on our times and lives. David Brooks, the widely-read columnist for the <i>New York Times</i>, will argue in this session that while globalization is real and important, "it's just not the central driving economic change." His thesis is that in this cognitive age it is the skills revolution that is the real issue.</p> <p>President: <i>Jeffery Gibeling, Dean, Graduate Studies, University of California, Davis</i> Speaker: <i>David Brooks, Op-Ed Columnist, the "New York Times"</i></p>	SALONS I/II
3:30 PM - 4:00 PM	<p>AFTERNOON REFRESHMENT BREAK</p> <p style="text-align: center;">SPONSORED BY</p> <p style="text-align: center;">VIRGINIA COUNCIL OF GRADUATE SCHOOLS</p>	CAPITOL FOYER/SALONS DE
4:00 PM - 5:00 PM	<p>CONCURRENT SESSIONS</p> <p>CREATIVE RECRUITMENT STRATEGIES FOR MASTER'S DEGREE PROGRAMS</p> <p>Successful and innovative ways to increase recruitment into master's degree programs will be described. Participants will be given the opportunity to share in small groups their experiences and to explore additional approaches to recruiting students into master's degree programs.</p> <p>Speaker: <i>Philip Langlais, Vice Provost for Graduate Studies and Research, Old Dominion University</i> Speaker: <i>Robert Roer, Dean, Graduate School and Research, University of North Carolina, Wilmington</i></p>	SALON F

4:00 PM - 5:00 PM

CONCURRENT SESSIONS (CONTINUED)

CREATING KNOWLEDGE COMMUNITIES IN THE DIGITAL AGE

SALON G

The increasing use of the Web to create open repositories of educational materials, mostly originating from universities, has created a valuable resource for educators, students and self-learners. This trend started as projects in a handful of universities, but has recently blossomed into a global movement that has created a large corpus of materials that are increasingly linked together. This session will explore how open educational resources are changing access and influencing how scholarly communities evolve.

Speaker: *Steve Lerman, Vice Chancellor and Dean, Graduate Education, Massachusetts Institute of Technology*

NRC RESEARCH DOC STUDY: UPDATE

SALON I

Although the NRC Assessment of Research Doctoral Programs has not yet been publicly released, this session will review the plans for the release and answer questions from attendees about methodology and procedures.

Speaker: *Jeffery Gibeling, Dean, Graduate Studies, University of California, Davis*

Speaker: *Charlotte Kuh, Deputy Executive Director, National Research Council*

Speaker: *Richard Wheeler, Vice Provost and Dean, Graduate College, University of Illinois at Urbana-Champaign*

ESTABLISHING OVERSEAS GRADUATE DEGREE PROGRAMS AND CAMPUSES

SALON II

Since 2000, we have seen a wave of reports announcing the initiation, the successes, and the failures of overseas graduate degree programs and campuses. In this session, we will hear from two graduate deans, one Australian and one US, who will share their experiences with extending their graduate programs abroad.

Speaker: *Henry Pinkham, Dean, Columbia University*

Speaker: *Dick Strugnell, Professor and Pro Vice-Chancellor (Graduate Research), The University of Melbourne*

5:15 PM – 6:15 PM

GRADUATE EDUCATION AND THE RESPONSE TO THE ECONOMIC CRISES

SALON II

This session creates a platform for graduate deans to share with one another wisdom, lessons learned from experiences of the past several months, and to facilitate networking across institutions as they share strategies and approaches to advancing graduate education in these difficult economic times.

Presider: *Jean Morrison, Vice Provost for Graduate Programs, University of Southern California*

6:15 PM - 7:30 PM

**RECEPTION FOR ALL PARTICIPANTS
SPONSORED BY PROQUEST/UMI**

SALONS III/IV

7:00 PM – 9:00 PM

CGS/COE JOINT MCNAIR COMMITTEE MEETING

LONGWORTH

7:00 AM - 8:00 AM	<p>PROQUEST/UMI BREAKFAST <i>Breakfast open to all attendees</i> Updates from ProQuest/UMI®: Protecting the scholarly interests of students and changes coming in 2009. Presider: <i>Marlene Coles, Acting Director, Dissertations Publishing, ProQuest/UMI</i></p>	SALON III
8:00 AM - 8:30 AM	<p>CGS ANNUAL BUSINESS MEETING Presider: <i>William Russel, Chair, Board of Directors, Council of Graduate Schools and Dean, Graduate School, Princeton University</i></p> <ul style="list-style-type: none"> • Board of Directors' Report – <i>William Russel, Chair</i> • Recognition of International Participants – <i>Debra W. Stewart, President</i> • President's Report – <i>Debra W. Stewart, President</i> 	SALONS I/II
8:30 AM - 10:00 AM	<p>PLENARY V GRADUATE EDUCATION WITHOUT BORDERS: DEVELOPING INTERNATIONAL COLLABORATIONS The growing incidence of and interest in formal international partnerships forms the basis for this panel. Partnerships can include dual degrees with each partner awarding a degree, joint degrees with a single degree, certificate programs, extension campuses, or research and exchange programs. All of these opportunities to international graduate education often come with challenges in developing, evaluating, and maintaining the relationships. Panelists will draw on their experiences to discuss agreements they currently have and what they have learned from them and the best practices that help create and sustain international collaborations. This session of the conference covers more traditional alliances such as degree programs and how they are approached in various countries. Presider: <i>Orlando Taylor, Graduate Dean, Vice Provost for Research, Howard University</i> Speaker: <i>Sheila Bonde, Dean, Graduate School, Brown University</i> Speaker: <i>Karen DePauw, Vice President and Dean for Graduate Education, Virginia Tech</i> Speaker: <i>Andrew Szeri, Dean, University of California, Berkeley</i></p>	SALONS I/II
10:00 AM - 10:30 AM	MORNING COFFEE BREAK	GRAND FOYER
10:30 AM - 12:00 PM	<p>PLENARY VI GRADUATE EDUCATION 2020 CGS launched "Graduate Education 2020" in partnership with ETS to support a major international conversation on the future of graduate education. The project is part of CGS' broader commitment to assist universities in positioning themselves for a global future. This year's symposium features two speakers who will provide expert reflections on current global trends in higher education and educational reform that are likely to impact graduate education by the year 2020. Presider: <i>Debra W. Stewart, President, Council of Graduate Schools</i> Speaker: <i>Christian Bode, Secretary General, German Academic Exchange Service</i> Speaker: <i>Peter Scott, Vice Chancellor, Kingston University</i></p>	SALONS I/II
12:00 PM	<p>MEETING CLOSING <i>Debra W. Stewart, President, Council of Graduate Schools</i> <i>Karen DePauw, 2009 Chair, Council of Graduate Schools, Vice President and Dean for Graduate Education, Virginia Tech</i></p>	SALONS I/II