

- 7:00 AM - 5:00 PM** **REGISTRATION AND TICKET SALES** **HOTEL LOBBY**
- 7:30 AM - 8:30 AM** **BREAKFAST WITH UMI DISSERTATIONS PUBLISHING** **ORTIZ BALLROOM 1&2**
Presiders: William Savage, Director, UMI Dissertations Publishing
- 8:30 AM - 9:00 AM** **WELCOME AND INTRODUCTIONS** **MESA BALLROOM A&B**
Debra W. Stewart, President, Council of Graduate Schools
Suzanne Ortega, Chair, Board of Directors, Council of Graduate Schools and Vice Provost for Advanced Studies, Dean, Graduate School, University of Missouri-Columbia
- 9:00 AM - 10:15 AM** **SESSION I: GOVERNANCE AND ORGANIZATION** **MESA BALLROOM A&B**
This session focuses on how graduate deans can work with current organizational and governance structures within their institutions and provides alternative models for structure and operations of graduate schools. Session leaders include experienced deans from public and private institutions.
President: Victoria Rodriguez, Vice Provost and Dean of Graduate Studies, The University of Texas at Austin
Speakers: Donna Schafer, Dean, Research and Graduate Studies, Humboldt State University
Lewis Siegel, Vice Provost and Dean of the Graduate School, Duke University
- 10:15 AM - 10:45 AM** **MORNING REFRESHMENTS** **PROMENADE**
SPONSORED BY
ARIZONA STATE UNIVERSITY
RICE UNIVERSITY
UNIVERSITY OF HOUSTON
UNIVERSITY OF ARIZONA
- 10:45 AM - 12:00 PM** **SESSION II A: POLITICAL ENGAGEMENT** **MESA BALLROOM A&B**
Engaging in the public policy debate today is essential in promoting the value of graduate education. What is the appropriate level of engagement for new deans? How does one engage? What are the benefits and challenges? This session will explore the role of the graduate dean as a "political actor" highlighting the unique challenges facing graduate deans in navigating the political waters at the local, state, and national levels.
Speakers: Patricia McAllister, Director of Government Relations and Public Affairs, Council of Graduate Schools
Suzanne Ortega, Chair, Board of Directors, Council of Graduate Schools and Vice Provost for Advanced Studies, Dean, Graduate School, University of Missouri-Columbia
Pauline Rindone, Director, New Mexico Legislative Study Committee
Don Roth, Dean, Graduate School, University of Wyoming
Michael Smyer, Dean, Graduate School of Arts and Sciences, Boston College
- 10:45 AM - 12:00 PM** **SESSION II B: MANAGING INFORMATION AND DATA TOOLS FOR ASSOCIATE/ASSISTANT DEANS** **MESA BALLROOM C**
One of the challenges that a new associate or assistant dean may face is collecting, disseminating, and understanding the vast array of data and information that relate to the graduate school. The focus of this session will be on techniques and approaches to organizing your data and information to better respond to requests from the graduate dean, institutional researchers, and outside groups.
President: Irene Johnson, Dean, School of Graduate Studies, Alcorn State University
Speakers: Richard Liston, Director of Information Systems, Graduate School, North Carolina State University
Richard Sleight, Associate Dean of the Graduate School, Yale University
- 12:00 PM - 1:30 PM** **NETWORKING LUNCH** **ORTIZ BALLROOM**

8:00 AM - 5:00 PM	REGISTRATION AND TICKET SALES	HOTEL LOBBY
8:00 AM - 12:00 PM	CGS BOARD OF DIRECTORS MEETING	ORTIZ 1&2
9:00 AM - 12:00 PM	<p>SPECIAL EVENT: WALKING TOUR OF SANTA FE Find out the who, what, where and how of Santa Fe on this leisurely stroll through more than 400 years of Western society history, art, and culture, and over 1,000 years of Native American Heritage. Included is an interior tour of the Palace of the Governors. Be sure to wear comfortable shoes. Ticket price: \$40.</p>	HOTEL LOBBY
1:00 PM - 1:30 PM	<p>OVERVIEW OF GRADUATE EDUCATION AND CGS <i>Debra W. Stewart, President, Council of Graduate Schools</i></p>	MESA BALLROOM
1:30 PM - 3:00 PM	<p>PLENARY I: GRADUATE EDUCATION: AN INVESTMENT IN THE FUTURE OF THE AMERICAN WORKFORCE In pursuing a graduate degree, students make a personal investment in their future. As a society, we must augment those investments with effective support from state and federal government, as well as private sources, to guarantee the country will have the highly skilled workforce necessary to compete globally in the future. This session brings together a variety of perspectives on the ways in which universities, government, and the private sector can work together to maintain and expand investments in graduate education which will expand access and opportunities for all graduate students. <i>President: Ronald Atlas, Dean, Graduate School, University of Louisville</i> <i>Speakers: Lewis Siegel, Vice Provost and Dean of the Graduate School, Duke University</i> <i>Prem Paul, Vice Chancellor for Research and Dean of Graduate Studies, University of Nebraska-Lincoln</i></p>	MESA BALLROOM
3:00 PM - 3:30 PM	<p>AFTERNOON REFRESHMENT BREAK SPONSORED BY NEW MEXICO STATE UNIVERSITY TEXAS A&M UNIVERSITY UNIVERSITY OF ARIZONA UNIVERSITY OF NEBRASKA-LINCOLN UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH UNIVERSITY OF TEXAS AT DALLAS UNIVERSITY OF WYOMING</p>	PROMENADE
3:30 PM - 5:00 PM	<p>CONCURRENT DEAN DIALOGUES DEAN DIALOGUE 1: NURTURING, DEVELOPING, AND CHALLENGING GRADUATE SCHOOL STAFF The increasing demands on graduate school staff, prompted by new initiatives, new technologies, and budget reductions, call for commensurate efforts on the part of graduate deans to ensure that staff have the knowledge, skills, and administrative support necessary to adapt to changing workforce requirements. This session will focus on strategies for establishing a learning environment for staff, including the use of individual development plans, the granting of release time for training, the employment of consultants, etc. In addition, the session will examine ways to provide feedback to improve the performance of challenging employees. <i>Speakers: Scott Bass, Dean of the Graduate School and Vice Provost for Research and Planning, University of Maryland, Baltimore County</i> <i>Martin Klein, Associate Dean, Graduate School of Arts and Sciences, Yale University</i></p>	MESA BALLROOM A&B

SUMMER WORKSHOP

SUNDAY, JULY 10, 2005

3:30 PM - 5:00 PM

CONCURRENT DEAN DIALOGUES (CONTINUED)

DEAN DIALOGUE 2:

ORTIZ BALLROOM

ETHICAL DECISION MAKING: IMPACTS ON STUDENT LIVES

This session will be fully interactive. Discussion will focus upon a series of case studies that illuminate the ethical dimensions of decisions deans regularly make that impact student lives. The session will offer background that can help give manageable form to ethical deliberations, and will end with practical suggestions about how to resolve ethical dilemmas, even when no consensus can be found.

Speakers: Paul Tate, Senior Scholar and Dean in Residence, Council of Graduate Schools

6:00 PM - 7:00 PM

OPENING RECEPTION

CHAMISA

7:00 PM - 9:00 PM

OPENING DINNER

MESA BALLROOM

SUMMER WORKSHOP

MONDAY, JULY 11, 2005

7:30 AM - 3:30 PM

REGISTRATION AND TICKET SALES

HOTEL LOBBY

7:30 AM - 8:30 AM

BREAKFAST WITH PETERSON'S ACADEMIC SERVICES GROUP

ORTIZ BALLROOM

Since 1966, Thomson Peterson's has helped to connect individuals and educational institutions through its books, websites, on-line products and admissions services. Finding the right mix of students is important. However, it is also time consuming and takes valuable resources. Peterson's knows graduate students and helps make finding the most qualified students a little easier. Peterson's is a long-time friend to CGS and welcomes the opportunity to sponsor this breakfast.

Presiders: Jeannette File-Lamb, Executive Director, Educational Services and International Marketing, Thomson Peterson's,

Mark Zidzik, Director, Research Development, Thomson Peterson's

9:00 AM - 10:30 AM

PLENARY II: COLLABORATIVE OPPORTUNITIES IN THE DYNAMIC INTERNATIONAL ENVIRONMENT

MESA BALLROOM

Graduate education is a global enterprise. For US graduate schools this means increased competition and increased opportunity. This session will focus on activities our member institutions are undertaking to reach out to international students and to universities abroad. Concrete examples of joint degree programs, exchange partnerships, memoranda of understanding, sharing of best practices, and direct outreach to students through innovative recruitment strategies will be discussed. Panelists will each provide a brief description of new initiatives designed as positive responses to the dynamic international environment.

Presider: Diana Carlin, Dean, Graduate School and International Programs, University of Kansas

*Speakers: Daniel Denecke, Director of Best Practices, Council of Graduate Schools
Isaac Colbert, Dean of Graduate Students, Massachusetts Institute of Technology
Mary Ann Mason, Dean of the Graduate Division, University of California, Berkeley*

10:00 AM - 12:00 PM

**"THERE'S A DEAN IN MY LIFE!"
A PANEL FOR DEAN SPOUSES AND PARTNERS**

CHAMISA

Join dean spouses and partners for a panel discussion on what it means to support a graduate dean! Learn how others have assisted their spouses and partners in their dean roles, in areas such as fundraising, special events, academic functions and transitioning away from the deanship.

Presiders: Eddie Speas, Robert Lynch

10:30 AM - 11:00 AM	MORNING REFRESHMENT BREAK SPONSORED BY EASTERN NEW MEXICO UNIVERSITY UNIVERSITY OF OKLAHOMA HEALTH SCIENCES CENTER UNIVERSITY OF TEXAS AT AUSTIN UNIVERSITY OF TEXAS-PAN AMERICAN	PROMENADE
11:00 AM - 12:15 PM	HOT TOPIC SESSIONS	
	HOT TOPIC: INNOVATIVE FUNDING OF GRADUATE EDUCATION <i>Facilitators: Moheb Ghali, Vice Provost for Research and Dean of the Graduate School, Western Washington University</i> <i>Robert Sowell, Dean of the Graduate School, North Carolina State University</i>	SPRUCE
	HOT TOPIC: INTERNATIONAL STUDENT ENROLLMENT <i>Facilitators: Victoria Rodriguez, Vice Provost and Dean of Graduate Studies, University of Texas at Austin</i> <i>David Strobel, Dean of the Graduate School, University of Montana</i>	PINON GRILL
	HOT TOPIC: INCLUSIVE RECRUITING AND RETENTION <i>Facilitator: Maria Allison, Vice Provost and Dean, Arizona State University</i>	ASPEN
	HOT TOPIC: ASSESSMENT AND ACCOUNTABILITY <i>Facilitator: Karen Klomparens, Dean of the Graduate School, Michigan State University</i>	FIESTA SUITE
	HOT TOPIC: ENROLLMENT MANAGEMENT <i>Facilitators: Leonard Deutsch, Dean of the Graduate College, Marshall University</i> <i>Maurice Taylor, Dean, School of Graduate Studies, Morgan State University</i>	KOKOPELLI SUITE
	HOT TOPIC: POST DOCTORAL PROGRAMS <i>Facilitators: Jolie Cizewski, Vice Dean of the Graduate School, Rutgers University-New Brunswick</i> <i>Charles Rozek, Dean of Graduate Studies, Case Western Reserve University</i>	ORTIZ 3
12:15 PM - 1:30 PM	NETWORKING BUFFET LUNCH	ORTIZ BALLROOM
1:30 PM - 3:00 PM	CONCURRENT DEAN DIALOGUES	
	DEAN DIALOGUE 3: NRC RESEARCH DOCTORAL ASSESSMENT: STATUS AND NEXT STEPS The NRC Assessment of Doctoral Programs is scheduled to be in the field in 2006 and the planning process is now underway. This talk will describe changes since last year and how CGS schools can help the NRC in the process. <i>Speaker: Charlotte Kuh, Deputy Executive Director, Policy and Global Affairs, National Research Council</i>	MESA A&B

SUMMER WORKSHOP

MONDAY, JULY 11, 2005

1:30 PM - 3:00 PM **CONCURRENT DEAN DIALOGUES (CONTINUED)**

DEAN DIALOGUE 4:

MESA C

BENCHMARKS FOR MASTER'S FOCUSED INSTITUTIONS

The focus of this Dean Dialogue is on benchmarks (quantitative measures) that can be used to assess the quality of graduate education and the research enterprise at master's focused institutions (MFI). The challenge of determining appropriate benchmarks for master's degree programs is one element of the puzzle; the other is finding benchmarks that 'fit' the MFI with regard to the sponsored programs side of the institution. Discussing the process of identifying and applying appropriate benchmarks to serve as indicators of the quality of programs and institutional effort and sharing examples from our institutions is the purpose of this discussion.

*Speakers: Priscilla Kimboko, Dean of Graduate Studies and Grants Administration, Grand Valley State University
Richard Podemski, Associate Vice President for Research and Dean of Graduate Studies, University of West Florida*

3:30 PM - 9:00 PM

SPECIAL EVENT: REALITIES OF THE STATUS OF EDUCATION AND THE IMPACT IN A PUEBLO INDIAN COMMUNITY

HOTEL LOBBY

Depart by bus from the Hilton of Santa Fe lobby for a once-in-a-lifetime opportunity to gain insight into the functioning of an American Indian community and to assist CGS members in strengthening policies of diversity and support for American Indian graduate students. Activities include: face-to-face interaction with tribal leaders, educators, and students; tour of Santo Domingo Pueblo; cultural events and a traditional meal. Artwork and crafts will also be available for purchase. Pre-registration required. Ticket Price: \$55

SUMMER WORKSHOP

TUESDAY, JULY 12, 2005

7:30 AM - 4:30 PM **REGISTRATION**

HOTEL LOBBY

7:30 AM - 8:30 AM **BREAKFAST WITH EDUCATIONAL TESTING SERVICE**

ORTIZ BALLROOM 1&2

Representatives from the TOEFL and GRE Programs will present updates on the new TOEFL iBT and GRE General tests. The TOEFL iBT test will be launched starting September 2005 and the new GRE General Test will be launched in October 2006. They will also discuss some of the other exciting initiatives that are underway in the TOEFL and GRE Programs.

Presenter: David Payne, Associate Vice President Higher Education Division, Educational Testing Service

9:00 AM - 10:15 AM **HOT TOPICS SESSIONS**

HOT TOPIC: ON-LINE MASTER'S EDUCATION

SPRUCE

*Facilitators: Sue McCullough, Dean of Graduate Studies, Longwood University
David Wittrock, Graduate Dean, North Dakota State University*

HOT TOPIC: FUNDRAISING

ORTIZ 3

Facilitator: Suzanne Ortega, Chair, Board of Directors, Council of Graduate Schools and Vice Provost for Advanced Studies, Dean, Graduate School, University of Missouri-Columbia

9:00 AM - 10:15 AM HOT TOPICS SESSIONS (CONTINUED)**HOT TOPIC: STUDENT CAREER PREPARATION PINON GRILL**

*Facilitators: Aquiles Iglesias, Dean, Graduate School, Temple University
Howard Jackson, University Dean, Graduate School and Associate Senior Vice
President, University of Cincinnati*

HOT TOPIC: PROFESSIONAL DOCTORATES ASPEN ROOM

*Facilitators: Robin Bowen, Dean, School of Graduate and Professional Studies, Rockhurst
University
Carol Lynch, Faculty Associate, University of Colorado at Boulder*

**HOT TOPIC: STRATEGIES FOR STRENGTHENING THE PIPELINE: McNAIR, FIESTA SUITE
SROP, AND INSTITUTIONAL PROGRAMS**

*Facilitators: Teresita Aguilar, Dean of Graduate Studies, University of New Mexico
Steven Burkett, Associate Dean of the Graduate School and McNair Project Director,
Washington State University
Dorris Robinson-Gardner, Dean, Division of Graduate Studies, Jackson State University*

HOT TOPIC: INTERDISCIPLINARY GRADUATE PROGRAMS KOKOPELLI SUITE

Facilitator: Jefferey Gibeling, Dean, Graduate Studies, University of California, Davis

10:15 AM - 10:45 AM MORNING REFRESHMENT BREAK PROMENADE

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OU-TULSA GRADUATE COLLEGE
TEXAS CHRISTIAN UNIVERSITY
UNIVERSITY OF NEW MEXICO
UTAH STATE UNIVERSITY

**10:45 AM - 12:30 AM PLENARY III: PREACHING BEYOND THE CHOIR: MESA BALLROOM
ARTICULATING THE VALUE OF GRADUATE EDUCATION**

Inside the graduate school the value of graduate education is well understood. The challenge for the graduate dean is to convince those outside of the graduate school about the full contribution of graduate education. Other parts of the university, policy makers at the state and federal level, and the local community may not fully understand the scientific, economic, and social benefits that graduate education provides. This session will highlight approaches to make the case for the value of graduate education to a variety of stakeholders by drawing on experiences of graduate deans. Examples will be provided from California, Maine, and Texas to provide sample strategies and efforts at the state level.

Presider: Richard Wheeler, Dean of the Graduate College, University of Illinois at Urbana-Champaign

*Speakers: Philip Cohen, Dean of the Graduate School and Vice Provost for Academic
Affairs, University of Texas at Arlington
Deirdre Mageean, Vice Chancellor for Research and Graduate Studies, East
Carolina University
Claudia Mitchell-Kernan, CGS/NSF Dean in Residence*

12:30 PM - 1:45 PM NETWORKING LUNCHEON ORTIZ BALLROOM

SUMMER WORKSHOP

TUESDAY, JULY 12, 2005

2:00 PM - 5:00 PM	CONCURRENT TECHNICAL WORKSHOPS	
	TECHNICAL WORKSHOP: FUTURE FACULTY PROGRAMS: MODELS FOR SUCCESS AND NEW DIRECTIONS	MESA BALLROOM B&C
	<i>Speaker: Daniel Denecke, Director of Best Practices, Council of Graduate Schools Les Sims, Senior Scholar in Residence, Council of Graduate Schools</i>	
	TECHNICAL WORKSHOP: RESPONSIBLE CONDUCT OF RESEARCH AND GRADUATE EDUCATION	MESA BALLROOM A
	<i>Speakers: Paul Tate, Senior Scholar and Dean in Residence, Council of Graduate Schools Nick Steneck, Consultant, Office of Research Integrity, University of Michigan</i>	
3:00 PM - 5:30 PM	CGS/COE McNAIR COMMITTEE MEETING	SPRUCE
6:00 PM - 7:00 PM	NETWORKING RECEPTION	POOLSIDE

SUMMER WORKSHOP

WEDNESDAY, JULY 13, 2005

7:30 AM - 12:00 PM	REGISTRATION	HOTEL LOBBY
7:45 AM - 8:45 AM	CGS CONTINENTAL BREAKFAST SPONSORED IN PART BY UNIVERSITY OF DENVER	PROMENADE
9:00 AM - 12:00 PM	TECHNICAL WORKSHOP: PH.D. COMPLETION PROJECT	MESA BALLROOM B&C
	<i>Facilitator: Daniel Denecke, Director of Best Practices, Council of Graduate Schools Speakers: Lewis Siegel, Vice Provost and Dean of the Graduate School, Duke University Orlando Taylor, Vice Provost for Research and Dean, Graduate School, Howard University Richard Wheeler, Dean of the Graduate College, University of Illinois at Urbana- Champaign</i>	
12:00 PM	WORKSHOP CONCLUDES	